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7:30 am - 6:00 pm

**Registration/Information**

9:30 am

**Optional Golf** *(Additional Fee Required)*

The Jim McLean Signature Course at the Doral  
Yardage: 7105 | Slope/Rating 75.6/153

The McLean Course is unique among courses in the Southeast because it presents a variety of challenges that include three of the toughest starting holes in golf, a series of phenomenal par 3s, and The Bermuda Triangle of the 13th through 15th holes. Five sets of tees let golfers from novices to champions decide how difficult they want the course to be - but no matter where they start, they'll have earned a real sense of accomplishment every time they finish.

Additional Fee of \$225.00 per person (payable during online meeting registration) includes: Green Fees, Cart Fees, Practice Balls, and Golf Service Fees. Golfers will be responsible for their own transportation to the course.

6:00 pm - 7:00 pm

**GFP Welcome Reception**

7:30 pm

**Optional GFP Dinner** *(Additional Fee Required)*

GFP participants are invited to join their colleagues for dinner at Novecento Brickell. Just a short cab ride away, Novecento is a European style bistro with Latin American influences, particularly Argentinian.

Additional fee of \$65.00 (payable during online registration) which includes a three-course dinner with wine.

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**Sunday, March 25**

6:45 am - 5:30 pm

**Registration/Information**

7:00 am - 8:00 am

**GFP/COD Breakfast**

Spouses and COTH members are also encouraged to attend.

8:00 am - 9:00 am

**GFP/COD General Session: The State of Health Care Reform in 2012**

Moderator:

**Pascal J. Goldschmidt, M.D.**

Sr VP for Medical Affairs and Dean; Chief Executive Officer of UM Health System (UHealth)  
University of Miami Leonard M. Miller School of Medicine

Speaker(s):

**Donna E. Shalala**

President  
University of Miami

Spouses and COTH members are encouraged to attend this session.

Speaker will provide attendees with an overview of the state of health care reform as well as the challenges and changes that are necessary to complete and thrive in the future health care environment.

9:00 am - 10:00 am

**GFP General Session: AMCs, Payment and Delivery System Reform and the Role of Alignment**

Speaker(s):

**Harold D. Miller**

Executive Director  
Center for Health Care Quality and Payment

Harold Miller will present on how academic medical centers can be leaders in the evolution to new payment and delivery systems.

10:15 am - 12:00 pm

**GFP General Session: Aligning Institutional Goals: Case Studies from GFP Member Institutions**

Facilitator(s):

**Harold D. Miller**

Executive Director  
Center for Health Care Quality and Payment

Speaker(s):

Sunday, March 25

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**Anthony Masciotra, M.B.A.**

President and CEO UNM Medical Group, Inc.  
University of New Mexico School of Medicine

**Paul R. Newman**

Executive Director Private Diagnostic Clinic, PLLC  
Duke University Hospital

**Tom McAfee, M.D.**

Interim Chief Executive Officer & Dean of Clinical Affairs  
University of California, San Diego, Medical Center

Leadership from three GFP member institutions will present on strategies each has implemented that encourage alignment and lead to success throughout the clinical, research, and academic missions.

12:00 pm - 1:00 pm

**GFP Luncheon**

1:00 pm - 2:30 pm

**GFP Small Group Breakout Sessions**

Attendees will break into small working groups to discuss alignment and engagement strategies along three themes:

- Profitability
- Quality
- Scorecards

Participants will use results from pre-meeting of GFP members to guide discussions.

2:30 pm - 3:00 pm

**GFP Wrap-up and Small Group Report-out**

Working groups will reconvene as one full group to report-out findings from breakout discussions.

3:00 pm - 5:00 pm

**Joint Administrative Board Meeting (COD, COH, GFP)**  
*(Closed)*

**Sunday, March 25**

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5:30 pm - 7:00 pm

**Joint COD/COTH/GFP Reception and Plenary**

Speaker(s):

**Neal K. Katyal, JD**

Director, Center on National Security and the Law  
Georgetown University Law Center

Neal Kumar Katyal served as Acting Solicitor General from May 2010 until June 2011. As Acting Solicitor General, Katyal succeeded Elena Kagan. While serving at the Justice Department, he argued numerous Supreme Court cases, including his successful defense (by an 8-1 decision) of the constitutionality of the Voting Rights Act of 1965 in the landmark case, *Northwest Austin v. Holder*. He successfully argued in favor of the constitutionality of President Obama's health care bill and in his discussion tonight will review the historic challenge to the ACA and the implications for the nation.

The speaker's presentation will begin at 6:00 pm.

7:00 pm - 10:00 pm

**Joint COD/COTH/GFP Dinner and Games Competition**

Who will be the winner? Team COD, Team COTH or Team GFP? Bring your game face and get ready to square off in a friendly competition including basketball free throws, virtual golf and bowling.

**Monday, March 26**

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7:00 am - 6:00 pm

**Registration/Information**

7:30 am - 8:30 am

**Joint COD/COTH/GFP Breakfast & Leadership Reports**

Speaker(s):

**Darrell G. Kirch, M.D.**

President and CEO  
AAMC

Monday, March 26

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**Mark R. Laret**

Chief Executive Officer  
UCSF Medical Center

**Atul Grover, M.D., Ph.D.**

Chief Public Policy Officer  
AAMC

**Claire Pomeroy, M.D., M.B.A.**

Chief Executive Officer, UC Davis Health System, Vice  
Chancellor, Human Health Sciences, and Dean, School of  
Medicine  
University of California, Davis, Health System

**Peter L. Slavin, M.D.**

President  
Massachusetts General Hospital

8:00 am - 9:30 am

**COD/COTH/GFP Spouses and Guests Breakfast**

8:30 am - 1:00 pm

**Joint COD/COTH/GFP General Session: Harvard  
Business School Case Study**

Speaker(s):

**Richard Bohmer**

Harvard University

The session will use case studies, concept lectures, small group discussions and report out to present the fundamental principles of managing in an era of uncertainty, the importance of integrated leadership and value-based health care delivery. We will examine the challenges facing academic medicine to put these principles into practice.

9:00 am - 12:00 pm

**Optional Art Deco Tour for Spouses/Guests** *(Additional Fee Required)*

**Monday, March 26**

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South Beach has the largest Art Deco district in America with buildings being restored every day. Once in the Art Deco district, a certified guide will lead tour guests on an interesting and informative 90-minute walking tour. In addition to a stroll past the late Gianni Versace's villa on Ocean Drive, guests will observe the outside design elements of various hotels and even walk into some of the hotel lobbies and secluded courtyards. The tour offers a unique opportunity to explore Deco-age arts and architecture, examine historic preservation efforts and experience the excitement of this trendy area. After the tour concludes, participants are welcome to stay in South Beach to enjoy lunch and/or shopping on Lincoln Road. Transportation will be provided to and from the tour; those who stay in South Beach after the tour will be on their own for return to the JW Marriott Marquis.

Additional fee of \$48.00 per person (payable during online registration).